

Board of Trustees of the Tate Gallery

Declaration of Interests – on appointment

Name:	Actual/ Potential/ Perceived
<p>1. Employment (remunerated trade, profession, public office or consultancy) <i>No remunerated employment = Professor emeritus</i></p>	
<p>2. Directorships (Public or private companies, both remunerated and unremunerated) <i>None</i></p>	
<p>3. Membership (Non-profit making organisations, clubs or associations and professional bodies which have significant dealings with Tate or whose activities could relate to Tate's work) <i>None with significant dealings with Tate</i></p>	
<p>4. Shareholding (Companies and organisations in which the member or his/her family or associates has a controlling interest or shares or securities and which could be involved in the supply of goods or have business dealings with Tate) <i>None</i></p>	
<p>5. Connections between Trustees and others connected with Tate (Including commercial interests with other Trustees; Tate's lawyers (Withers; Linklaters; Brachers; Herbert Smith; Stephenson Harwood; Matrix Chambers); Tate's auditors (National Audit Office; RSM and Grant Thornton); Tate staff; Galleries and Dealers; suppliers connected with Tate. <i>None</i></p>	
<p>6. Any Other Interests (Trustees are advised to declare anything else that a member of the public, knowing the facts, might reasonably think is significant and relevant or perceive as a conflict of interest) <i>None with conflict of interest</i></p>	

I have not been a party to any decision by Tate to contract with any of the parties with whom I have an interest.

Confirmed by: *PATRICIA LEE RUBIN*

Signed: *Patricia Lee Rubin*

Date: *13/02/2025*